

# **National Emergency Management Agency**

**Entity resources and planned  
performance**



# National Emergency Management Agency

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# National Emergency Management Agency

## Section 1: Entity overview and resources

### 1.1 Strategic direction statement

The National Emergency Management Agency (NEMA) was established on 1 September 2022. It is the Australian Government entity overseeing emergency management and an ambitious new all-hazards mandate, which represents an expansion of scope beyond the original remit of both the former National Recovery and Resilience Agency and Emergency Management Australia. NEMA will drive a long-term, more coordinated approach to preparing for, and responding to, the impacts of disasters, with a view to reducing their lasting impact.

NEMA has specific responsibilities under the Australian Government Crisis Management Framework, is the focal point for the Sendai Framework for Disaster Risk Reduction 2015-2030, and is responsible for driving domestic implementation through the National Disaster Risk Reduction Framework. Key to NEMA's success is its collaboration with, and support to all levels of government, industry and communities.

Australia has been hit by 28 flood events, resulting in 507 disaster declarations across 318 Local Government Areas (LGAs) between January and December 2022. This included the most expensive flooding event in Australia's history. Nearly 70% of Australians were impacted by these events. Since 2019-20, four out of five LGAs in the nation have been activated for a relief measure under the joint Disaster Recovery Funding Arrangements. Climate change is fuelling a dramatic rise in the scale and intensity of disasters in Australia, and consecutive and compounding events will continue to stress emergency management arrangements.

The Australian Government has a critical role in supporting, enabling and coordinating during disasters when state and territory governments require assistance. NEMA's role includes the provision of financial support and non-financial support to deal with the consequences of the impact of natural hazards. To reduce the impact of disasters, the Australian Government is driving a strategic and coordinated national risk reduction agenda across all sectors. Investing in resilience is fundamental to this agenda, as it mitigates risk and drives down the cost of recovery. New initiatives established in the 2023-24 Budget include:

- safeguarding communities through the Rollout of a Cell Broadcast National Capability
- equipping public safety agencies with appropriate technology through the Government Response to the Public Safety Mobile Broadband (PSMB) Review
- additional funding for the whole-of-government capability through the National Emergency Management Stockpile (NEMS).

These initiatives complement NEMA’s ongoing emergency management, risk reduction and national operational building capabilities, such as:

- the Disaster Ready Fund
- implementing the National Crisis Exercising and Lessons Strategy
- supporting Disaster Relief Australia (DRA) to upscale its operations
- delivering on two major reviews to ensure government disaster funding remains effective and equitable, and that the right governance systems are in place
- partnering with the insurance sector to enhance data sharing arrangements and encourage the sector to recognise risk mitigation with reduced premiums.

NEMA provides prompt, coordinated, cohesive assistance during times of emergency and when the capacity of states is overwhelmed. Funding strengthens the Australian Government’s emergency management capability through the National Situation Room, the National Security Hotline, and exercising functions, including inter and intra government critical communications, reporting and information sharing.

Additional investment in NEMA will support transformative change across the Australian Government’s disaster management continuum by building national resilience and reducing vulnerability, addressing and adapting to climate change, strengthening risk reduction initiatives for all sectors, while also ensuring Australia remains a global leader when it comes to disaster management. Enhanced NEMA capability will also reduce pressures on the Australian Defence Force, support long-term mental health outcomes across the nation through the National Disaster Mental Health and Wellbeing Framework and reduce risks to Australia’s most vulnerable communities.

## 1.2 Entity resource statement

Table 1.1 shows the total funding from all sources available to the entity for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and by administered (on behalf of the Government or the public) and departmental (for the entity's operations) classification.

For more detailed information on special accounts and special appropriations, please refer to the *Budget Paper No. 4 – Agency Resourcing*.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome X' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

### Changes to indexation framework for various programs

The indexation framework for programs indexed by Wage Cost indices, including for government supported services, has been updated to better align with wages and price movements.

Increased funding has been provided to the following programs:

- 1.3 Australian Government Resilience, Preparedness and Disaster Risk Reduction Support
- 1.6 Emergency Management.

**Table 1.1: NEMA resource statement – Budget estimates for 2023–24 as at Budget May 2023**

	<i>2022–23 Estimated actual \$'000</i>	2023–24 Estimate \$'000
<b>Departmental</b>		
Annual appropriations – ordinary annual services (a)		
Prior year appropriations available	32,099	33,726
Departmental appropriation (c)	92,353	133,287
s74 external revenue	–	–
Departmental capital budget (d)	1,258	211
Annual appropriations – other services – non–operating (e)		
Equity injection	4,684	2,823
Total departmental annual appropriations	<b>130,394</b>	<b>170,047</b>
<b>Total departmental resourcing</b>	<b>130,394</b>	<b>170,047</b>
<b>Administered</b>		
Annual appropriations – ordinary annual services (a)		
Prior year appropriations available	44,508	49,900
Outcome 1	320,337	202,352
Annual appropriations – Coronavirus Response – ordinary annual services (b)		
Prior year appropriations available	1,386,010	–
Total administered annual appropriations	<b>1,750,855</b>	<b>252,252</b>
Total administered special appropriations	<b>1,511,749</b>	<b>–</b>
<b>Total administered resourcing</b>	<b>3,262,604</b>	<b>252,252</b>
<b>Total resourcing for entity NEMA</b>	<b>3,392,998</b>	<b>422,299</b>
	<i>2022–23</i>	2023–24
<b>Average staffing level (number)</b>	<b>334</b>	<b>394</b>



**Third-party payments from and on behalf of other entities**

	<i>2022–23 Estimated actual \$'000</i>	2023–24 Estimate \$'000
Payments made on behalf of another entity (as disclosed in the respective entity's resource statement)		
Payments made by other entities on behalf of NEMA (disclosed above)	2,658,807	223,604
Payments made to other entities for the provision of services (disclosed above)	10,800	17,350

All figures shown above are GST exclusive – these may not match figures in the cash flow statement. Prepared on a resourcing (i.e. appropriations available) basis.

- a) Appropriation Bill (No. 1) 2023–24.
- b) Excludes \$620 million withheld under section 51 of the *Public Governance, Performance and Accountability Act 2013* (PGPA Act).
- c) Excludes departmental capital budget (DCB).
- d) Departmental capital budgets are not separately identified in Appropriation Bill (No. 1) and form part of ordinary annual services items. Please refer to Table 3.5 for further details. For accounting purposes, this amount has been designated as a 'contribution by owner'.
- e) Appropriation Bill (No. 2) 2023–24.

### **1.3 Budget measures**

Budget measures in Part 1 relating to NEMA are detailed in the Budget Paper No. 2 and are summarised below.

#### **Table 1.2: Entity 2023–24 Budget measures**

##### **Part 1: Measures announced since the 2022–23 October Budget**

NEMA is reporting no measures in the 2023-24 Portfolio Budget Statements, as measures that impact the 2023-24 Budget for NEMA are shown in the 2022-23 Portfolio Additional Estimates Statements measures table 1.1.

## Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

**Note:**

Performance reporting requirements in the PB Statements are part of the Commonwealth performance framework established by the *Public Governance, Performance and Accountability Act 2013*. It is anticipated that the performance measure described in PB Statements will be read with broader information provided in an entity's corporate plans and annual performance statements – included in annual reports – to provide a complete picture of an entity's planned and actual performance.

NEMA's corporate plan and annual report will be available at <https://nema.gov.au> once established.

**Table 2.1: Changes to the outcome and program structures since the last portfolio budget statement**

**Program changes**

Program No.	Program Title	Description of Change
1.3	Australian Government Resilience, Preparedness and Disaster Risk Reduction Support	The Natural Hazards and Disaster Resilience Centre Program was transferred from the Department of Industry, Science and Resources.
1.4	Rural Financial Counselling Service	On 24 April 2023, the Prime Minister agreed to transfer responsibility for administering the Rural Financial Counselling Service (RFCS) to the Department of Agriculture, Fisheries and Forestry from 1 July 2023.

Note: The Department of Industry, Science and Resources transferred the responsibility for administering the Natural Hazards and Disaster Resilience Centre Program to the agency with administered funding of \$8.0 million in 2023-24, \$9.0 million in 2024–25, \$9.0 million in 2025–26 and \$9.000 million in 2026–27 along with departmental appropriation of \$0.307 million in 2024–25.

## 2.1 Budgeted expenses and performance for Outcome 1

**Outcome 1: To develop, lead and coordinate the Commonwealth’s approach to emergency management, including the support of activities relating to preparedness, response, relief, recovery, reconstruction, risk reduction and resilience for all-hazard emergencies and disasters.**

### Linked programs

**Bureau of Meteorology**

**Program**

- Program 1.1: Bureau of Meteorology

**Contribution to Outcome 1 made by linked program**

NEMA collaborates with The Bureau with the receipt of alerts and information relating to severe weather events, including floods and tsunamis, to protect the community. The Bureau also supports NEMA to uplift its capability through training infrastructure.

**Department of Industry, Science and Resources**

**Programs**

- Program 1.1: Growing innovative and competitive businesses, industries and regions
- Program 1.2: Investing in science, technology and commercialisation

**Contribution to Outcome 1 made by linked programs**

The Department of Industry, Science and Resources (DISR) works with the NEMA to promote grants available to businesses recovering from emergency events, support the management of risks posed by space events and re-entering space debris, leading the response and recovery of offshore petroleum incidents, as well as by advising the Australian Government on supply chain risks and potential actions to improve resilience.

**Linked programs (continued)**

<p><b>Department of Infrastructure, Transport, Regional Development, Communications and the Arts</b></p> <p><b>Program</b></p> <ul style="list-style-type: none"><li>• Program 1.1: Infrastructure Investment</li></ul> <p><b>Contribution to Outcome 1 made by linked program</b></p> <p>The Department of Infrastructure, Transport, Regional Development, Communications and the Arts (DITRDCA) contributes to Outcome 1 by jointly managing programs that contribute to the delivery of the Emergency Management outcomes of NEMA.</p>
<p><b>Department of the Treasury</b></p> <p><b>Program</b></p> <ul style="list-style-type: none"><li>• Program 1.9: National Partnership Payments to the States</li></ul> <p><b>Contribution to Outcome 1 made by linked program</b></p> <p>The Department of the Treasury contributes to Outcome 1 by making payments to the states on behalf of NEMA. The payments relate to recovery, resilience and emergency management programs.</p>
<p><b>Services Australia</b></p> <p><b>Program</b></p> <ul style="list-style-type: none"><li>• Program 1.2: Customer Service Delivery</li></ul> <p><b>Contribution to Outcome 1 made by linked program</b></p> <p>Services Australia administers various payments on behalf of the Agency under this Outcome.</p>
<p><b>Department of Health and Aged Care</b></p> <p><b>Program</b></p> <ul style="list-style-type: none"><li>• Program 1.2: Mental Health</li></ul> <p><b>Contribution to Outcome 1 made by linked program</b></p> <p>NEMA and Department of Health and Aged Care (DHAC) are working together to implement the National Disaster Mental Health and Wellbeing Framework, which articulates national principles for effective and coordinated mental health support and services for communities at risk of, and affected by, disasters, including emergency services workers.</p>

**Budgeted expenses for Outcome 1**

This table shows how much the NEMA intends to spend (on an accrual basis) on achieving the outcome, broken down by program, as well as by administered and departmental funding sources.

**Table 2.1.1: Budgeted expenses for Outcome 1**

	2022–23 Estimated actual \$'000	2023–24 Budget \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000	2026–27 Forward estimate \$'000
<b>Outcome 1: To develop, lead and coordinate the Commonwealth's approach to emergency management, including the support of activities relating to preparedness, response, relief, recovery, reconstruction, risk reduction and resilience for all-hazard emergencies and disasters.</b>					
<b>Program 1.1: NEMA – Departmental – Outcome 1</b>					
Departmental expenses					
Departmental appropriation	92,000	132,888	80,694	60,928	60,581
s74 external revenue (a)	–	–	–	–	–
Expenses not requiring appropriation in the Budget year (b)	1,407	1,184	1,016	562	1,862
<b>Departmental total</b>	<b>93,407</b>	<b>134,072</b>	<b>81,710</b>	<b>61,490</b>	<b>62,443</b>
<b>Total expenses for program 1.1</b>	<b>93,407</b>	<b>134,072</b>	<b>81,710</b>	<b>61,490</b>	<b>62,443</b>
<b>Program 1.2: Australian Government Disaster &amp; Emergency Financial Support</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	200,317	131,400	2,000	2,000	2,000
Other services (Appropriation Bill No. 2)	–	–	–	–	–
Special appropriations					
<i>Social Security (Administration) Act 1999</i>	1,511,749	–	–	–	–
<i>Treasury Laws Amendment (North Queensland Flood Recovery) Act 2019</i>	–	–	–	–	–
Expenses not requiring appropriation in the Budget year (b)	–	–	–	–	–
<b>Administered total</b>	<b>1,712,066</b>	<b>131,400</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Total expenses for program 1.2</b>	<b>1,712,066</b>	<b>131,400</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>
<b>Program 1.3: Australian Government Resilience, Preparedness and Disaster Risk Reduction Support</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	38,787	74,552	34,089	11,546	11,527
Other services (Appropriation Bill No. 2)	–	–	–	–	–
<b>Administered total</b>	<b>38,787</b>	<b>74,552</b>	<b>34,089</b>	<b>11,546</b>	<b>11,527</b>
<b>Total expenses for program 1.3</b>	<b>38,787</b>	<b>74,552</b>	<b>34,089</b>	<b>11,546</b>	<b>11,527</b>

**Table 2.1.1: Budgeted expenses for Outcome 1 (continued)**

	2022–23 Estimated actual \$'000	2023–24 Budget \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000	2026–27 Forward estimate \$'000
<b>Program 1.4: Rural Financial Counselling</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	22,835	–	–	–	–
Other services (Appropriation Bill No. 2)	–	–	–	–	–
<b>Administered total</b>	<b>22,835</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total expenses for program 1.4</b>	<b>22,835</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Program 1.5: COVID-19 Support</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	858,524	–	–	–	–
Other services (Appropriation Bill No. 2)	–	–	–	–	–
Expenses not requiring appropriation in the Budget year (b)	–	–	–	–	–
<b>Administered total</b>	<b>858,524</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total expenses for program 1.5</b>	<b>858,524</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Program 1.6: Emergency Management</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	48,766	46,300	45,784	50,964	35,280
<b>Administered total</b>	<b>48,766</b>	<b>46,300</b>	<b>45,784</b>	<b>50,964</b>	<b>35,280</b>
<b>Total expenses for program 1.6</b>	<b>48,766</b>	<b>46,300</b>	<b>45,784</b>	<b>50,964</b>	<b>35,280</b>
<b>Outcome 1 Totals by appropriation type</b>					
Administered expenses					
Ordinary annual services (Appropriation Bill No. 1)	1,169,229	252,252	81,873	64,510	48,807
Other services (Appropriation Bill No. 2)	–	–	–	–	–
Special appropriations	1,511,749	–	–	–	–
Expenses not requiring appropriation in the Budget year (b)	–	–	–	–	–
<b>Administered total</b>	<b>2,680,978</b>	<b>252,252</b>	<b>81,873</b>	<b>64,510</b>	<b>48,807</b>
Departmental expenses					
Departmental appropriations	92,000	132,888	80,694	60,928	60,581
s74 external revenue (a)	–	–	–	–	–
Expenses not requiring appropriation in the Budget year (b)	1,407	1,184	1,016	562	1,862
<b>Departmental total</b>	<b>93,407</b>	<b>134,072</b>	<b>81,710</b>	<b>61,490</b>	<b>62,443</b>
<b>Total expenses for Outcome 1</b>	<b>2,774,385</b>	<b>386,324</b>	<b>163,583</b>	<b>126,000</b>	<b>111,250</b>



**Table 2.1.1: Budgeted expenses for Outcome 1 (continued)**

	2022–23 Estimated actual \$'000	2023–24 Budget \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000	2026–27 Forward estimate \$'000
<b>Movement of administered funds between years (c)</b>					
Outcome 1:					
Program 1.2: Australian Government Disaster & Emergency Financial Support	(29,400)	29,400	–	–	–
Program 1.3: Australian Government Resilience, Preparedness and Disaster Risk Reduction Support	(16,500)	16,500	–	–	–
Program 1.6: Emergency Management	(4,000)	4,000	–	–	–
<b>Total movement of administered funds</b>	<b>(49,900)</b>	<b>49,900</b>	–	–	–

	2022–23	2023–24
<b>Average staffing level (number)</b>	<b>334</b>	<b>394</b>

Note: Departmental appropriation splits and totals are indicative estimates and may change in the course of the budget year as government priorities change.

- Estimated expenses incurred in relation to receipts retained under section 74 of the PGPA Act 2013.
- Expenses not requiring appropriation in the Budget year are made up of depreciation expenses, amortisation expenses, make good expenses, audit fees.
- Figures displayed as a negative (–) represent a decrease in funds and a positive (+) represent an increase in funds.

**Table 2.1.2: Performance measure for Outcome 1**

Table 2.1.2 details the performance measures for each program associated with Outcome 1. It also provides the related key activities as expressed in the current corporate plan where further detail is provided about the delivery of the activities related to the program, the context in which these activities are delivered and how the performance of these activities will be measured. Where relevant, details of the 2023–24 Budget measures that have created new programs or materially changed existing programs are provided.

<b>Outcome 1:</b> To develop, lead and coordinate the Commonwealth’s approach to emergency management, including the support of activities relating to preparedness, response, relief, recovery, reconstruction, risk reduction and resilience for all-hazard emergencies and disasters.		
<b>Program 1.1: NEMA</b> NEMA provides national leadership and strategic coordination for all-hazard emergencies and disaster preparedness, response, relief, recovery, reconstruction, risk reduction and resilience across all levels of government and sectors.		
<b>Key activities (a)</b>	As a new entity established on 1 September 2022, consistent with 16E(7) of the PGPA Rule NEMA will develop and publish a corporate plan as soon as practicable. This will include the key activities undertaken by NEMA to achieve its purposes.	
<b>Year</b>	<b>Performance measures</b>	<b>Expected performance results</b>
Current year 2022–23	Demonstrated progress against key initiatives identified in the National Disaster Risk Reduction Framework (NDRRF)	<b>On track</b>
<b>Year</b>	<b>Performance measures</b>	<b>Planned performance results</b>
Budget year 2023–24	Demonstrated progress against key initiatives identified in the National Disaster Risk Reduction Framework (NDRRF).	An assessment of the progress of initiatives within the Second National Action Plan (NAP) for the NDRRF and any reportable progress under the Systemic Monitoring Evaluation and Learning Framework.
Forward estimates 2024–27	Not applicable – program terminating in 2023–24	Not applicable – program terminating in 2023–24

a) The NEMA may revise its performance measures when developing its *2023–24 Corporate Plan*.

**Table 2.1.2: Performance measure for Outcome 1 (continued)**

<b>Program 1.2: Australian Government Disaster &amp; Emergency Financial Support</b>		
<p>NEMA administers the Disaster Recovery Funding Arrangements (DRFA) to provide timely and targeted payments and support to individuals and families affected by major disasters throughout Australia. This program also includes, but is not limited to, the Australian Government Disaster Recovery Payment and the Disaster Recovery Allowance.</p>		
<b>Key activities (a)</b>	<p>As a new entity established on 1 September 2022, consistent with 16E(7) of the PGPA Rule NEMA will develop and publish a corporate plan as soon as practicable. This will include the key activities undertaken by NEMA to achieve its purposes.</p>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected performance results</b>
Current year 2022–23	Advice regarding domestic disaster assistance is provided to Government within the required timeframes.	<b>On track</b>
<b>Year</b>	<b>Performance measures (a)</b>	<b>Planned performance results</b>
Budget year 2023–24	Advice regarding domestic disaster assistance is provided to Government within the required timeframes.	<p>Where possible, within five working days of receiving completed DRFA request forms with all relevant information required from the requesting state or territory under Category C or D. Advice should be considered, taking into account the recovery needs of communities and based on impact data, and noting that the quality of advice to the Minister is a more appropriate indicator of performance than a timeframe for delivery.</p> <p>Within 36 hours of receiving sufficient impact data from the state or territory or through other sources to inform a decision on whether the Commonwealth only Australian Government Disaster Recovery Payment and/or Disaster Recovery Allowance should be activated.</p>
Forward estimates 2024–27	As per 2023–24	As per 2023–24

a) The NEMA may revise its performance measures when developing its *2023–24 Corporate Plan*.

**Table 2.1.2: Performance measure for Outcome 1 (continued)**

<b>Program 1.3: Australian Government Resilience, Preparedness and Disaster Risk Reduction Support</b>		
<p>NEMA designs, oversees and administers funding programs related to emergency and disaster preparedness, response, relief, recovery, reconstruction, risk reduction and resilience, and leads national implementation of the Commonwealth’s international and national disaster risk reduction obligations.</p>		
<b>Key activities (a)</b>	<p>As a new entity established on 1 September 2022, consistent with 16E(7) of the PGPA Rule, NEMA will develop and publish a corporate plan as soon as practicable. This will include the key activities undertaken by NEMA to achieve its purposes.</p>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected performance results</b>
Current year 2022–23	Effective disaster risk reduction investment supports communities, businesses and individuals to be better prepared for, and more resilient to, disaster events.	<b>On track</b>
<b>Year</b>	<b>Performance measures (a)</b>	<b>Planned performance results</b>
Budget year 2023–24	Effective disaster risk reduction investment supports communities, businesses and individuals to be better prepared for, and more resilient to, disaster events.	Effective disaster risk reduction investment supports communities, businesses and individuals to be better prepared for, and more resilient to, disaster events.
Forward estimates 2024–27	As per 2023–24.	As per 2023–24.

a) The NEMA may revise its performance measures when developing its *2023–24 Corporate Plan*.

**Table 2.1.2: Performance measure for Outcome 1 (continued)**

<b>Program 1.4: Rural Financial Counselling</b>		
<p>The Rural Financial Counselling Service Program is an initiative that provides free and independent financial counselling to eligible farmers, fishers, foresters and small related enterprises who are experiencing, or at risk of, financial hardship.</p>		
<b>Key activities (a)</b>	<p>As a new entity established on 1 September 2022, consistent with 16E (7) of the PGPA Rule, NEMA will develop and publish a corporate plan as soon as practicable. This will include the key activities undertaken by NEMA to achieve its purpose.</p>	
<b>Year</b>	<b>Performance measures</b>	<b>Expected performance results</b>
Current year 2022–23	<p>Clients who engage with the service become financially self-reliant and their businesses are better prepared to deal with risks.</p>	<b>On track</b>
<b>Year</b>	<b>Performance measures</b>	<b>Planned performance results</b>
Budget year 2023–24	<p>On 24 April 2023, the Prime Minister agreed to transfer responsibility for administering the Rural Financial Counselling Service to the Department of Agriculture, Fisheries and Forestry from 1 July 2023.</p>	Not applicable – program terminating in 2023–24
Forward estimates 2024–27	Not applicable – program terminating in 2023–24	Not applicable – program terminating in 2023–24

a) The NEMA may revise its performance measures when developing its *2023–24 Corporate Plan*.

**Table 2.1.2: Performance measure for Outcome 1 (continued)**

<b>Program 1.5: COVID-19 Support</b>		
NEMA has policy responsibility for, and in conjunction with the Agency's delivery partner Services Australia, administers funding programs to provide timely and targeted payments and support to eligible individuals affected by the COVID-19 pandemic.		
<b>Key activities (a)</b>	As a new entity established on 1 September 2022, consistent with 16E(7) of the PGPA Rule, NEMA will develop and publish a corporate plan as soon as practicable. This will include the key activities undertaken by NEMA to achieve its purposes.	
<b>Year</b>	<b>Performance measures</b>	<b>Expected performance results</b>
Current year 2022–23	Advice regarding domestic disaster assistance is provided to Government within required timeframes.	<b>Achieved</b>
<b>Year</b>	<b>Performance measures</b>	<b>Planned performance results</b>
Budget year 2023–24	Not applicable – program terminating in 2022–23	Not applicable – program terminating in 2022–23
Forward estimates 2024–27	Not applicable – program terminating in 2022–23	Not applicable – program terminating in 2022–23

b) The NEMA may revise its performance measures when developing its *2023–24 Corporate Plan*.

**Table 2.1.2: Performance measure for Outcome 1 (continued)**

<b>Program 1.6: Emergency Management</b>		
NEMA contributes to building a safe and secure Australia by coordinating the national response to disasters.		
<b>Key activities</b>	As a new entity established on 1 September 2022, consistent with 16E(7) of the PGPA Rule NEMA will develop and publish a corporate plan as soon as practicable. This will include the key activities undertaken by NEMA to achieve its purposes.	
<b>Year</b>	<b>Performance measures</b>	<b>Expected performance results</b>
Current year 2022–23	Effective all-hazards coordination and response activities enhance Australia's ability to respond to crises and critical disruptions and reduces the impact on Australia and the community.	<b>On track</b>
<b>Year</b>	<b>Performance measures (a)</b>	<b>Planned performance results</b>
Budget year 2023–24	Effective all-hazards coordination and response activities enhance Australia's ability to respond to crises and critical disruptions and reduces the impact on Australia and the community. Effective collaboration and engagement with Commonwealth, state and territory and industry partners, enhances Australia's ability to prepare for and respond to disasters	Enhanced national coordination of emergency management response and recovery efforts through management of cross-jurisdictional fora.
Forward estimates 2024–27	As per 2023–24.	As per 2023–24.

a) The NEMA may revise its performance measures when developing its *2023–24 Corporate Plan*.

## Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of entity finances for the 2023–24 budget year, including the impact of budget measures and resourcing on financial statements.

### 3.1 Budgeted financial statements

#### 3.1.1 Differences between entity resourcing and financial statements

The entity resource statement (Table 1.1) provides a consolidated view of all the resources available in 2023–24. This includes appropriation receivable that is yet to be drawn down to cover payables and provisions on the departmental balance sheet (Table 3.2). The comprehensive income statement (Table 3.1) shows only the operating appropriation provided in 2023–24.

#### 3.1.2 Explanatory notes and analysis of budgeted financial statements

##### Departmental

In all Budget years, NEMA is budgeting for a break-even operating result, adjusted for depreciation and amortisation expenses and right-of-use asset transactions (in accordance with Accounting Standard AASB 116 Leases). In 2022–23 the estimated actual includes the annual estimates for the former National Recovery and Resilience Agency and the pro-rata estimated actual transferred from the Department of Home Affairs from 1 September 2022 for Emergency Management Australia.

##### Administered

The higher levels of administered expenses for 2022–23 are primarily due to programs and measures to support the Government's response to the COVID-19 pandemic. As at the 2023–24 Budget, the expenses for Program 1.5 are not expected to continue into the forward years.

Administered expenses have also seen a significant increase in 2022–23 due to Australian Government Disaster Recovery Payments and Disaster Recovery Allowance payments made as a result of NSW, NT and Qld flood disaster events. As at the 2023–24 Budget, the majority of these payments are expected to occur in the 2022–23 financial year, with no expenditure currently estimated for the forward years for this event, or other unknown future disaster events.

The balance of other Administered expenses for 2023–24 and forward years have decreased.



### 3.2. Budgeted financial statements tables

**Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June**

	2022–23 Estimated actual \$'000	2023–24 Budget \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000	2026–27 Forward estimate \$'000
<b>EXPENSES</b>					
Employee benefits	33,643	44,555	26,472	26,773	27,008
Suppliers	57,134	87,134	53,126	32,757	33,475
Depreciation and amortisation (a)	2,455	2,220	1,961	1,808	1,808
Finance costs	44	31	18	18	18
Other expenses	131	132	133	134	134
<b>Total expenses</b>	<b>93,407</b>	<b>134,072</b>	<b>81,710</b>	<b>61,490</b>	<b>62,443</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
Other	54	54	54	54	54
<b>Total own-source revenue</b>	<b>54</b>	<b>54</b>	<b>54</b>	<b>54</b>	<b>54</b>
<b>Total own-source income</b>	<b>54</b>	<b>54</b>	<b>54</b>	<b>54</b>	<b>54</b>
<b>Net (cost of)/contribution by services</b>	<b>(93,353)</b>	<b>(134,018)</b>	<b>(81,656)</b>	<b>(61,436)</b>	<b>(62,389)</b>
Revenue from Government	92,353	133,287	81,217	61,028	61,981
<b>Surplus/(deficit) attributable to the Australian Government</b>	<b>(1,000)</b>	<b>(731)</b>	<b>(439)</b>	<b>(408)</b>	<b>(408)</b>
<b>OTHER COMPREHENSIVE INCOME</b>					
Changes in asset revaluation surplus	–	–	–	–	–
<b>Total other comprehensive income</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total comprehensive income/(loss)</b>	<b>(1,000)</b>	<b>(731)</b>	<b>(439)</b>	<b>(408)</b>	<b>(408)</b>
<b>Total comprehensive income/(loss) attributable to the Australian Government</b>	<b>(1,000)</b>	<b>(731)</b>	<b>(439)</b>	<b>(408)</b>	<b>(408)</b>

**Note: Impact of net cash appropriation arrangements**

	2022–23 Estimated actual \$'000	2023–24 Budget \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000	2026–27 Forward estimate \$'000
<b>Total comprehensive income/(loss) – as per statement of comprehensive income</b>	<b>(1,000)</b>	<b>(731)</b>	<b>(439)</b>	<b>(408)</b>	<b>(408)</b>
Plus: depreciation/amortisation of assets funded through appropriations (departmental capital budget funding and/or equity injections) (a)	1,353	1,130	962	508	1,808
Plus: depreciation/amortisation expenses for ROU assets (b)	1,102	1,090	999	1,300	–
Less: lease principal repayments (b)	1,455	1,489	1,522	1,400	1,400
<b>Net cash operating surplus/(deficit)</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>

Prepared on Australian Accounting Standards basis.

Table has been prepared inclusive of 2022–23 Additional Estimates figures.

- a) From 2010–11, the Government introduced net cash appropriation arrangements where Bill 1 revenue appropriations for the depreciation/amortisation expenses of non-corporate Commonwealth entities (and select corporate Commonwealth entities) were replaced with a separate capital budget (the departmental capital budget, or DCB) provided through Bill 1 equity appropriations. For information regarding DCBs, please refer to Table 3.5: Departmental capital budget statement.
- b) Applies leases under AASB 16 Leases.

**Table 3.2: Budgeted departmental balance sheet (as at 30 June)**

	2022–23 Estimated actual \$'000	2023–24 Budget \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000	2026–27 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	1,496	1,496	1,496	1,496	1,496
Trade and other receivables	33,726	33,726	33,726	33,726	33,726
<b>Total financial assets</b>	<b>35,222</b>	<b>35,222</b>	<b>35,222</b>	<b>35,222</b>	<b>35,222</b>
<b>Non-financial assets</b>					
Land and buildings	290	120	41	41	41
Property, plant and equipment	6,930	7,759	7,629	7,475	7,323
Intangibles	592	2,147	2,787	2,647	2,507
Other non-financial assets	63	63	63	63	63
<b>Total non-financial assets</b>	<b>7,875</b>	<b>10,089</b>	<b>10,520</b>	<b>10,226</b>	<b>9,934</b>
<b>Total assets</b>	<b>43,097</b>	<b>45,311</b>	<b>45,742</b>	<b>45,448</b>	<b>45,156</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	7,735	7,735	7,735	7,735	7,735
Other payables	660	660	660	660	660
<b>Total payables</b>	<b>8,395</b>	<b>8,395</b>	<b>8,395</b>	<b>8,395</b>	<b>8,395</b>
<b>Interest bearing liabilities</b>					
Leases	838	749	627	527	427
<b>Total interest bearing liabilities</b>	<b>838</b>	<b>749</b>	<b>627</b>	<b>527</b>	<b>427</b>
<b>Provisions</b>					
Employee provisions	5,740	5,740	5,740	5,740	5,740
<b>Total provisions</b>	<b>5,740</b>	<b>5,740</b>	<b>5,740</b>	<b>5,740</b>	<b>5,740</b>
<b>Total liabilities</b>	<b>14,973</b>	<b>14,884</b>	<b>14,762</b>	<b>14,662</b>	<b>14,562</b>
<b>Net assets</b>	<b>28,124</b>	<b>30,427</b>	<b>30,980</b>	<b>30,786</b>	<b>30,594</b>
<b>EQUITY (a)</b>					
Contributed equity	13,186	16,220	17,212	17,426	17,642
Reserves	462	462	462	462	462
Retained surplus (accumulated deficit)	14,476	13,745	13,306	12,898	12,490
<b>Total equity</b>	<b>28,124</b>	<b>30,427</b>	<b>30,980</b>	<b>30,786</b>	<b>30,594</b>

Prepared on Australian Accounting Standards basis.

Table has been prepared inclusive of 2022–23 Additional Estimates figures.

a) 'Equity' is the residual interest in assets after deduction of liabilities.

**Table 3.3: Departmental statement of changes in equity – summary of movement (Budget year 2023–24)**

	Retained earnings \$'000	Asset revaluation reserve \$'000	Contributed equity/ capital \$'000	Total equity \$'000
<b>Opening balance as at 1 July 2023</b>				
Balance carried forward from previous period	14,476	462	13,186	28,124
<b>Adjusted opening balance</b>	<b>14,476</b>	<b>462</b>	<b>13,186</b>	<b>28,124</b>
<b>Comprehensive income</b>				
Surplus/(deficit) for the period	(731)	–	–	(731)
<b>Total comprehensive income</b>	<b>(731)</b>	<b>–</b>	<b>–</b>	<b>(731)</b>
of which:				
Attributable to the Australian Government	(731)	–	–	(731)
<b>Transactions with owners</b>				
<b>Distributions to owners</b>				
<b>Contributions by owners</b>				
Equity injection – appropriation	–	–	2,823	2,823
Departmental capital budget (DCB)	–	–	211	211
<b>Sub-total transactions with owners</b>	<b>–</b>	<b>–</b>	<b>3,034</b>	<b>3,034</b>
<b>Estimated closing balance as at 30 June 2024</b>	<b>13,745</b>	<b>462</b>	<b>16,220</b>	<b>30,427</b>
<b>Closing balance attributable to the Australian Government</b>	<b>13,745</b>	<b>462</b>	<b>16,220</b>	<b>30,427</b>

Prepared on Australian Accounting Standards basis.

Table has been prepared inclusive of 2022–23 Additional Estimates figures.

The non-controlling interest disclosure is not required if an entity does not have non-controlling interests.

**Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)**

	2022–23 Estimated actual \$'000	2023–24 Budget \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000	2026–27 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	92,353	133,287	81,217	61,028	61,981
Other	–	–	–	–	–
<b>Total cash received</b>	<b>92,353</b>	<b>133,287</b>	<b>81,217</b>	<b>61,028</b>	<b>61,981</b>
<b>Cash used</b>					
Employees	33,701	44,555	26,472	26,773	27,008
Suppliers	57,022	87,080	53,072	32,703	33,421
Interest payments on lease liability	44	31	18	18	18
Other	131	132	133	134	134
<b>Total cash used</b>	<b>90,898</b>	<b>131,798</b>	<b>79,695</b>	<b>59,628</b>	<b>60,581</b>
<b>Net cash from/(used by) operating activities</b>	<b>1,455</b>	<b>1,489</b>	<b>1,522</b>	<b>1,400</b>	<b>1,400</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash used</b>					
Purchase of property, plant and equipment and intangibles	5,942	3,034	992	214	216
<b>Total cash used</b>	<b>5,942</b>	<b>3,034</b>	<b>992</b>	<b>214</b>	<b>216</b>
<b>Net cash from/(used by) investing activities</b>	<b>(5,942)</b>	<b>(3,034)</b>	<b>(992)</b>	<b>(214)</b>	<b>(216)</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Contributed equity	5,942	3,034	992	214	216
<b>Total cash received</b>	<b>5,942</b>	<b>3,034</b>	<b>992</b>	<b>214</b>	<b>216</b>
<b>Cash used</b>					
Principal payments on lease liability	1,455	1,489	1,522	1,400	1,400
<b>Total cash used</b>	<b>1,455</b>	<b>1,489</b>	<b>1,522</b>	<b>1,400</b>	<b>1,400</b>
<b>Net cash from/(used by) financing activities</b>	<b>4,487</b>	<b>1,545</b>	<b>(530)</b>	<b>(1,186)</b>	<b>(1,184)</b>
<b>Net increase/(decrease) in cash held</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Cash and cash equivalents at the beginning of the reporting period	1,496	1,496	1,496	1,496	1,496
<b>Cash and cash equivalents at the end of the reporting period</b>	<b>1,496</b>	<b>1,496</b>	<b>1,496</b>	<b>1,496</b>	<b>1,496</b>

Prepared on Australian Accounting Standards basis.

Table has been prepared inclusive of 2022–23 Additional Estimates figures.

**Table 3.5: Departmental capital budget statement (for the period ended 30 June)**

	2022–23 Estimated actual \$'000	2023–24 Budget \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000	2026–27 Forward estimate \$'000
<b>NEW CAPITAL APPROPRIATIONS</b>					
Capital budget - Bill 1 (DCB)	1,258	211	212	214	216
Equity injections – Bill 2	4,684	2,823	780	–	–
<b>Total new capital appropriations</b>	<b>5,942</b>	<b>3,034</b>	<b>992</b>	<b>214</b>	<b>216</b>
<i>Provided for:</i>					
<i>Purchase of non-financial assets</i>	<i>5,942</i>	<i>3,034</i>	<i>992</i>	<i>214</i>	<i>216</i>
<b>Total items</b>	<b>5,942</b>	<b>3,034</b>	<b>992</b>	<b>214</b>	<b>216</b>
<b>PURCHASE OF NON-FINANCIAL ASSETS</b>					
Funded by capital appropriations (a)	4,684	2,823	780	–	–
Funded by capital appropriation – DCB (b)	1,258	211	212	214	216
<b>TOTAL</b>	<b>5,942</b>	<b>3,034</b>	<b>992</b>	<b>214</b>	<b>216</b>
<b>RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE</b>					
Total purchases	6,442	4,434	2,392	1,514	1,516
Less: ROU additions	(500)	(1,400)	(1,400)	(1,300)	(1,300)
<b>Total cash used to acquire assets</b>	<b>5,942</b>	<b>3,034</b>	<b>992</b>	<b>214</b>	<b>216</b>

Prepared on Australian Accounting Standards basis.

Table has been prepared inclusive of 2022–23 Additional Estimates figures.

a) Includes both current Bill 2 and prior Act 2/4/6 appropriations.

b) Includes purchases from current and previous years' departmental capital budgets (DCBs).

**Table 3.6: Statement of departmental asset movements (Budget year 2023–24)**

	Buildings \$'000	Other property, plant and equipment \$'000	Computer software and intangibles \$'000	Total \$'000
<b>As at 1 July 2023</b>				
Gross book value	204	7,363	1,213	8,780
Gross book value - ROU assets	3,278	904	–	4,182
Accumulated depreciation/ amortisation and impairment	(674)	(599)	(621)	(1,894)
Accumulated depreciation/amortisation and impairment - ROU assets	(2,518)	(738)	–	(3,256)
<b>Opening net book balance</b>	<b>290</b>	<b>6,930</b>	<b>592</b>	<b>7,812</b>
<b>Capital asset additions</b>				
<b>Estimated expenditure on new or replacement assets</b>				
By purchase – appropriation equity (a)	–	1,259	1,775	3,034
By purchase – appropriation ordinary annual services (b)	–	–	–	–
By purchase - appropriation ordinary annual services - ROU assets	1,300	100	–	1,400
<b>Total additions</b>	<b>1,300</b>	<b>1,359</b>	<b>1,775</b>	<b>4,434</b>
<b>Other movements</b>				
Depreciation/amortisation expense	(480)	(430)	(220)	(1,130)
Depreciation/amortisation on ROU assets	(990)	(100)	–	(1,090)
<b>Total other movements</b>	<b>(1,470)</b>	<b>(530)</b>	<b>(220)</b>	<b>(2,220)</b>
<b>As at 30 June 2024</b>				
Gross book value	204	8,622	2,988	11,814
Gross book value - ROU assets	4,578	1,004	–	5,582
Accumulated depreciation/amortisation and impairment	(1,154)	(1,029)	(841)	(3,024)
Accumulated depreciation/amortisation and impairment - ROU assets	(3,508)	(838)	–	(4,346)
<b>Closing net book balance</b>	<b>120</b>	<b>7,759</b>	<b>2,147</b>	<b>10,026</b>

Prepared on Australian Accounting Standards basis.

Table has been prepared inclusive of 2022–23 Additional Estimates figures.

- 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No.2) 2023–24, including collection development acquisition budget.
- 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No.1) 2023–24 for depreciation/amortisation expenses, departmental capital budget or other operational expenses..

**Table 3.7: Schedule of budgeted income and expenses administered on behalf of Government (for the period ended 30 June)**

	2022–23 Estimated actual \$'000	2023–24 Budget \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000	2026–27 Forward estimate \$'000
<b>EXPENSES</b>					
Suppliers	22,171	28,648	19,986	20,376	20,202
Personal benefits	2,406,473	2,000	2,000	2,000	2,000
Grants	252,334	221,604	59,887	42,134	26,605
Finance costs	–	–	–	–	–
Other expenses	–	–	–	–	–
<b>Total expenses administered on behalf of Government</b>	<b>2,680,978</b>	<b>252,252</b>	<b>81,873</b>	<b>64,510</b>	<b>48,807</b>
<b>LESS:</b>					
<b>OWN-SOURCE INCOME</b>					
<b>Own-source revenue</b>					
<b>Non-taxation revenue</b>					
Interest	593	294	213	149	89
Other revenue	429,876	199	129	77	–
<b>Total non-taxation revenue</b>	<b>430,469</b>	<b>493</b>	<b>342</b>	<b>226</b>	<b>89</b>
<b>Total own-source revenue administered on behalf of Government</b>	<b>430,469</b>	<b>493</b>	<b>342</b>	<b>226</b>	<b>89</b>
<b>Total own-sourced income administered on behalf of Government</b>	<b>430,469</b>	<b>493</b>	<b>342</b>	<b>226</b>	<b>89</b>
<b>Net (cost of)/contribution by services</b>	<b>(2,250,509)</b>	<b>(251,759)</b>	<b>(81,531)</b>	<b>(64,284)</b>	<b>(48,718)</b>
<b>Total comprehensive income/(loss)</b>	<b>(2,250,509)</b>	<b>(251,759)</b>	<b>(81,531)</b>	<b>(64,284)</b>	<b>(48,718)</b>

Prepared on Australian Accounting Standards basis.

Table has been prepared inclusive of 2022–23 Additional Estimates figures.



**Table 3.8: Schedule of budgeted assets and liabilities administered on behalf of Government (as at 30 June)**

	2022–23 Estimated actual \$'000	2023–24 Budget \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000	2026–27 Forward estimate \$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash and cash equivalents	27,695	15,299	15,299	15,299	15,299
Trade and other receivables	20,608	16,092	12,386	8,628	4,873
<b>Total financial assets</b>	<b>48,303</b>	<b>31,391</b>	<b>27,685</b>	<b>23,927</b>	<b>20,172</b>
<b>Non-financial assets</b>					
<b>Total non-financial assets</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total assets administered on behalf of Government</b>	<b>48,303</b>	<b>31,391</b>	<b>27,685</b>	<b>23,927</b>	<b>20,172</b>
<b>LIABILITIES</b>					
<b>Payables</b>					
Suppliers	1,945	1,945	1,945	1,945	1,945
<b>Total payables</b>	<b>1,945</b>	<b>1,945</b>	<b>1,945</b>	<b>1,945</b>	<b>1,945</b>
<b>Interest bearing liabilities</b>					
<b>Total interest bearing liabilities</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Provisions</b>					
<b>Total provisions</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total liabilities administered on behalf of Government</b>	<b>1,945</b>	<b>1,945</b>	<b>1,945</b>	<b>1,945</b>	<b>1,945</b>
<b>Net assets/(liabilities)</b>	<b>46,358</b>	<b>29,446</b>	<b>25,740</b>	<b>21,982</b>	<b>18,227</b>

Prepared on Australian Accounting Standards basis.

Table has been prepared inclusive of 2022–23 Additional Estimates figures.

**Table 3.9: Schedule of budgeted administered cash flows (for the period ended 30 June)**

	2022–23 Estimated actual \$'000	2023–24 Budget \$'000	2024–25 Forward estimate \$'000	2025–26 Forward estimate \$'000	2026–27 Forward estimate \$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Interest	593	294	213	149	89
Other	759,262	–	–	–	–
<b>Total cash received</b>	<b>759,855</b>	<b>294</b>	<b>213</b>	<b>149</b>	<b>89</b>
<b>Cash used</b>					
Grant	252,334	221,604	59,887	42,134	26,605
Personal benefits	2,406,473	2,000	2,000	2,000	2,000
Suppliers	22,171	28,648	19,986	20,376	20,202
<b>Total cash used</b>	<b>2,680,978</b>	<b>252,252</b>	<b>81,873</b>	<b>64,510</b>	<b>48,807</b>
<b>Net cash from/(used by) operating activities</b>	<b>(1,921,123)</b>	<b>(251,958)</b>	<b>(81,660)</b>	<b>(64,361)</b>	<b>(48,718)</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Repayments of advances and loans	17,671	4,715	3,835	3,835	3,755
<b>Total cash received</b>	<b>17,671</b>	<b>4,715</b>	<b>3,835</b>	<b>3,835</b>	<b>3,755</b>
<b>Cash used</b>					
Advances and loans made	–	–	–	–	–
Borrowing costs	–	–	–	–	–
<b>Total cash used</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Net cash from/(used by) investing activities</b>	<b>17,671</b>	<b>4,715</b>	<b>3,835</b>	<b>3,835</b>	<b>3,755</b>
<b>FINANCING ACTIVITIES</b>					
<b>Cash received</b>					
Other	–	–	–	–	–
<b>Total cash received</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Net cash from/(used by) financing activities</b>					
	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Net increase/(decrease) in cash held</b>	<b>(1,903,452)</b>	<b>(247,243)</b>	<b>(77,825)</b>	<b>(60,526)</b>	<b>(44,963)</b>
Cash and cash equivalents at beginning of reporting period	187,695	27,695	15,299	15,299	15,299
Cash from Official Public Account for:					
- Appropriations	2,251,716	252,252	81,873	64,510	48,807
<b>Total cash from Official Public Account</b>	<b>2,251,716</b>	<b>252,252</b>	<b>81,873</b>	<b>64,510</b>	<b>48,807</b>
Cash to Official Public Account for:					
- Appropriations	(508,264)	(17,405)	(4,048)	(3,984)	(3,844)
<b>Total cash to Official Public Account</b>	<b>(508,264)</b>	<b>(17,405)</b>	<b>(4,048)</b>	<b>(3,984)</b>	<b>(3,844)</b>
<b>Cash and cash equivalents at end of reporting period</b>	<b>27,695</b>	<b>15,299</b>	<b>15,299</b>	<b>15,299</b>	<b>15,299</b>

Prepared on Australian Accounting Standards basis.

Table has been prepared inclusive of 2022–23 Additional Estimates figures.